

5 March 2025

Growth momentum evident

The pivot to private markets, recent strong investment performance, and associated recovery in performance fees, shine through in Pengana's 1H25 result, with performance fees returning to above average levels. On the back of its result, we lift our valuation to \$1.79 (was \$1.62).

Key Messages

Strong FuM growth and performance fees delivered in 1H25: December 2024 FuM of \$3.56b was slightly better than expected. 1H25 performance fees were also stronger at \$12.8m and leading us to upgrade our forecasts.

Private markets continue to drive flows: Two thirds (66%) of Pengana's FuM growth in 1H25 was from private markets (credit, equity). The launch of several new private credit offerings in the last several months (TermPlus, SMA) as really underpinned this growth. High Conviction Equities noticeably appears to have also attracted flows.

Earnings and Valuation Changes

Earnings changes due to performance fees and higher FuM: We revise our reported EPS estimates: FY25E: +78%, FY26E: +46%, FY27E: +34% and our cash EPS estimates: FY25E: +26%, FY26E: +20%, FY27E: +17%, primarily due to lifting our performance fees estimates, a reduction in estimated team profit shares and minor compositional changes elsewhere.

Valuation rises to \$1.79. Placing Pengana on 16.1x FY25 earnings (its peer average) produces a valuation of \$1.79. At the current price, we estimate PCG is trading on a FY25E adj. PE of 7.5x, and a F12M dividend yield of 6.9%.

Investment Thesis

Recovery in FuM and performance fees: Favourable superannuation tailwinds, benign markets, new product launches and continued strong investment performance are all helping Pengana's FuM lift from its recent low, and performance fees recover to above average levels. This will lead to higher free cash flows and returns to shareholders in terms of dividends and share buybacks.

Pivot to private markets will accelerate growth and long-term rerating: The proportion of FuM in private market strategies is set to increase, which should support FuM growth, fee margin growth and in time a valuation re-rating.

Catalysts and Risks

Next key catalysts: Pengana typically provides a monthly FuM update around the middle of the following month. The growing level of private markets FuM should be evident, benefiting management and performance fees.

Risk to investment thesis: With many of Pengana's funds featuring performance fees, adverse markets or investment performance will impact Pengana's performance fee earnings, and hence its profitability. Refer page 9 for more risks.



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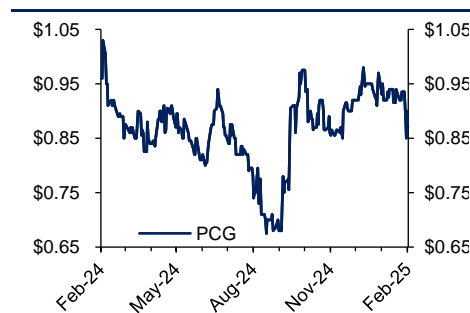
Key Data

| | |
|-------------------------------|-------|
| Valuation (A\$) | 1.79 |
| Current Price (A\$) | 0.92 |
| Market Cap (A\$m) | 101 |
| 30 Day Average Turnover (A\$) | 9,273 |

Trim Capital forecasts

| FY Year End | 24A | 25E | 26E | 27E |
|---------------|------|------|------|------|
| Adj NPAT (m) | -0.2 | 10.4 | 16.5 | 20.1 |
| EPS adj (c) | 2.2 | 12.3 | 17.5 | 21.4 |
| EPS gwth (%) | -56 | 451 | 38 | 22 |
| PE adj (x) | 42.7 | 7.5 | 5.3 | 4.3 |
| DPS (c) | 3.0 | 4.0 | 8.0 | 11.0 |
| Div yield (%) | 3.3 | 4.3 | 8.7 | 12.0 |
| ROE (%) | -0.3 | 12.9 | 18.1 | 20.1 |
| PB (x) | 1.05 | 0.98 | 0.89 | 0.81 |

12- Month Share Price Performance



Source: LSEG

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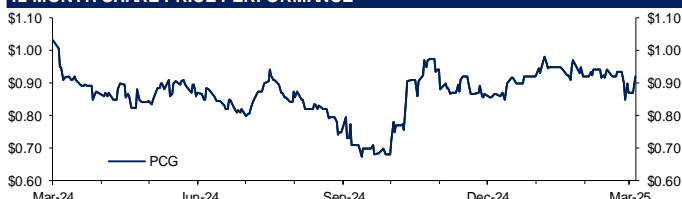
Financial Summary

PENGANA CAPITAL GROUP LIMITED

PCG-AX

Year end 30 June, A\$

12-MONTH SHARE PRICE PERFORMANCE



MARKET DATA

| | | |
|---|------|-------------|
| Price | A\$ | \$0.92 |
| Valuation | A\$ | \$1.79 |
| 52 week low - high | A\$ | 0.66 - 1.05 |
| Market capitalisation | A\$m | 101 |
| Shares on issue (ordinary) | m | 109.8 |
| Options / rights (currently antidilutive) | m | 0.0 |
| Other equity (treasury shares) | m | -26.7 |
| Shares on issue (basic) | m | 83.2 |

INCOME STATEMENT

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Management fees | A\$m | 36.0 | 35.9 | 42.6 | 49.0 | 55.0 |
| Performance fees | A\$m | 0.0 | 3.1 | 17.4 | 16.1 | 20.1 |
| Total fee revenue | A\$m | 36.0 | 39.0 | 60.0 | 65.1 | 75.1 |
| Net fund direct expenses | A\$m | -3.0 | -3.8 | -4.9 | -5.4 | -6.1 |
| Operating expenses | A\$m | -18.2 | -20.4 | -23.2 | -24.4 | -25.6 |
| Team profit share | A\$m | -11.1 | -11.7 | -17.7 | -13.5 | -16.5 |
| Non-controlling interests | A\$m | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Operating EBITDA | A\$m | 3.7 | 3.1 | 14.3 | 21.8 | 27.0 |
| Underlying profit before income tax | A\$m | 6.0 | 2.4 | 15.9 | 23.1 | 28.2 |
| Underlying profit after tax | A\$m | 4.2 | 1.8 | 11.1 | 16.2 | 19.8 |
| Reported NPAT | A\$m | -0.5 | -4.3 | 7.8 | 14.1 | 17.8 |
| Cash NPAT | A\$m | 3.0 | -0.2 | 10.4 | 16.5 | 20.1 |

| | | | | | | |
|----------------------------------|---|-------|-------|-------|------|------|
| Weighted average ordinary shares | m | 109.7 | 110.4 | 101.7 | 99.0 | 99.0 |
| Weighted average diluted shares | m | 86.0 | 83.3 | 93.5 | 99.0 | 99.0 |

BALANCE SHEET

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|----------------------------------|-------------|-------------|-------------|--------------|--------------|--------------|
| Cash and cash equivalents | A\$m | 14.2 | 9.1 | 23.7 | 32.7 | 43.6 |
| Receivables | A\$m | 1.1 | 1.4 | 0.4 | 0.4 | 0.5 |
| Property, plant and equipment | A\$m | 1.1 | 0.9 | 0.8 | 0.8 | 0.7 |
| Goodwill and other intangibles | A\$m | 53.3 | 51.3 | 50.3 | 50.3 | 50.3 |
| Other assets | A\$m | 21.2 | 30.2 | 57.2 | 63.6 | 71.3 |
| Total Assets | A\$m | 90.9 | 92.9 | 132.4 | 147.8 | 166.4 |
| Trade and other liabilities | A\$m | 5.7 | 6.7 | 16.9 | 24.7 | 33.6 |
| Borrowings | A\$m | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other liabilities | A\$m | 7.5 | 13.0 | 27.7 | 27.8 | 27.9 |
| Total Liabilities | A\$m | 13.2 | 19.7 | 44.6 | 52.5 | 61.5 |
| Net assets | A\$m | 77.7 | 73.2 | 87.8 | 95.4 | 104.8 |
| Net tangible assets | A\$m | 24.4 | 22.0 | 37.5 | 45.1 | 54.5 |
| Invested capital | A\$m | 63.5 | 64.1 | 64.1 | 62.6 | 61.2 |
| Tangible invested capital | A\$m | 10.2 | 12.9 | 13.8 | 12.3 | 10.9 |
| Contributed equity | A\$m | 133.0 | 132.7 | 117.6 | 117.6 | 117.6 |
| Treasury shares | A\$m | -34.0 | -33.6 | -8.6 | -9.6 | -9.6 |
| Reserves | A\$m | 26.2 | 50.2 | 49.0 | 49.0 | 49.0 |
| Accumulated losses | A\$m | -47.4 | -76.1 | -70.2 | -61.6 | -52.1 |
| Non-controlling interests | A\$m | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total equity | A\$m | 77.7 | 73.2 | 87.8 | 95.4 | 104.8 |
| Basic shares on issue | m | 83.4 | 83.5 | 93.3 | 92.2 | 92.2 |

CASH FLOW

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|--------------------------------|-------------|--------------|--------------|--------------|-------------|-------------|
| Operating | | | | | | |
| Net operating cashflow | A\$m | 0.1 | -56.0 | 8.7 | 16.6 | 20.2 |
| Investment | | | | | | |
| Capital expenditure | A\$m | -0.6 | -0.3 | -0.2 | -0.1 | -0.1 |
| Acquisitions and divestments | A\$m | -0.5 | -2.0 | -13.1 | 0.0 | 0.0 |
| Net investment cashflow | A\$m | -1.1 | -2.3 | -13.3 | -0.1 | -0.1 |
| Financing | | | | | | |
| Equity | A\$m | -8.4 | -1.6 | 6.4 | -6.6 | -8.3 |
| Debt | A\$m | -1.2 | 0.0 | 0.0 | 0.0 | 0.0 |
| Leases | A\$m | -0.9 | -0.9 | -0.9 | -0.9 | -0.9 |
| Net financing cashflow | A\$m | -10.5 | 53.3 | 19.2 | -7.5 | -9.2 |
| Net cash flow | A\$m | -11.5 | -5.1 | 14.6 | 9.0 | 10.9 |
| Free cash flow to equity | A\$m | -3.1 | -3.5 | 8.2 | 15.6 | 19.2 |

INVESTMENT FUNDAMENTALS

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|-----------------------------|------------|------------|-------------|-------------|-------------|-------------|
| EPS - underlying | cps | 5.1 | 2.2 | 12.3 | 17.5 | 21.4 |
| EPS - basic | cps | -0.6 | -5.2 | 8.6 | 15.3 | 19.3 |
| EPS - diluted reported | cps | -0.6 | -5.2 | 8.3 | 14.3 | 17.9 |
| EPS - diluted cash | cps | 3.5 | -0.2 | 11.1 | 16.7 | 20.3 |
| EPS growth | % | -85% | -107% | large | 50% | 22% |
| PE underlying | x | 18.2 | 42.7 | 7.5 | 5.3 | 4.3 |
| PE cash | x | 26.4 | -388.9 | 8.3 | 5.5 | 4.5 |
| DPS | cps | 3.0 | 3.0 | 4.0 | 8.0 | 11.0 |
| Franking | % | 100% | 100% | 100% | 100% | 100% |
| Dividend yield | % | 3% | 3% | 4% | 9% | 12% |
| Payout ratio on cash profit | % | 83% | large | 36% | 45% | 50% |

| | | | | | | |
|------------------------------------|-----|-------|-------|------|-------|-------|
| Operating cash flow per share | cps | 0.1 | -67.3 | 9.3 | 16.8 | 20.4 |
| Free cash flow to equity per share | cps | -3.6 | -4.2 | 8.8 | 15.8 | 19.4 |
| FCF yield | % | -3.9% | -4.6% | 9.6% | 17.1% | 21.0% |

| | | | | | | |
|------------------|-----|------|------|------|------|------|
| Enterprise value | \$m | 87 | 92 | 77 | 68 | 57 |
| EV/Total Revenue | x | 2.42 | 2.36 | 1.29 | 1.05 | 0.76 |
| EV/EBITDA | x | 23.5 | 29.5 | 5.4 | 3.13 | 2.13 |

| | | | | | | |
|---------------|-----|------|------|------|------|------|
| NAV per share | A\$ | 0.93 | 0.88 | 0.94 | 1.03 | 1.14 |
| Price / NAV | x | 0.99 | 1.05 | 0.98 | 0.89 | 0.81 |
| NTA per share | A\$ | 0.29 | 0.26 | 0.40 | 0.49 | 0.59 |
| Price / NTA | x | 3.15 | 3.50 | 2.29 | 1.88 | 1.56 |

DUPONT ANALYSIS

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|--------------------|---|-------|-------|-------|-------|-------|
| Net Profit Margin | % | -2% | -11% | 13% | 22% | 24% |
| Asset Turnover | x | 3.04 | 3.36 | 2.42 | 1.71 | 1.61 |
| Return on Assets | % | -5% | -38% | 31% | 37% | 38% |
| Financial Leverage | x | 0.14 | 0.15 | 0.31 | 0.42 | 0.47 |
| Return on Equity | % | -1% | -6% | 10% | 15% | 18% |

KEY RATIOS

| | | FY23A | FY24A | FY25E | FY26E | FY27E |
|--|------|-------|-------|-------|-------|-------|
| FuM | \$m | 3,050 | 3,345 | 3,707 | 4,136 | 4,657 |
| Management fees / FuM | % | 1.13% | 1.12% | 1.21% | 1.25% | 1.18% |
| Performance fees / FuM | % | 0.00% | 0.10% | 0.49% | 0.41% | 0.43% |
| Revenue / FuM | % | 1.13% | 1.22% | 1.70% | 1.66% | 1.61% |
| Operating EBITDA margin | % | 10% | 8% | 24% | 34% | 36% |
| ROE - reported | % | -1% | -6% | 10% | 15% | 18% |
| ROE - cash | % | 4% | 0% | 13% | 18% | 20% |
| Net debt | A\$m | -14.2 | -9.1 | -23.7 | -32.7 | -43.6 |
| Interest cover | x | | | | | |
| Gearing (net debt / EBITDA) | x | -3.83 | -2.92 | -1.66 | -1.50 | -1.62 |
| Leverage (net debt / invested capital) | x | -0.22 | -0.14 | -0.37 | -0.52 | -0.71 |

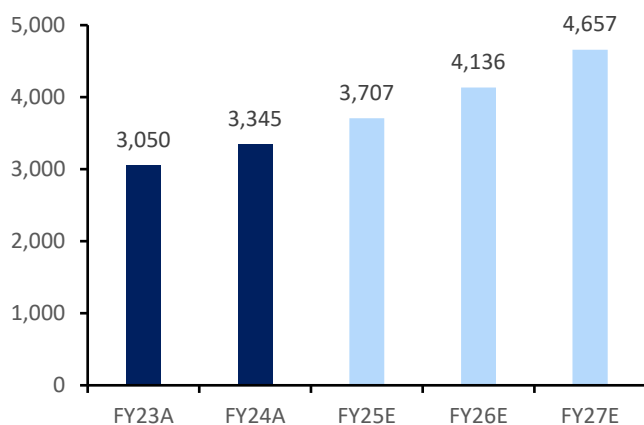
HALF YEARLY DATA

| | | 1H24A | 2H24A | 1H25A | 2H25E | 1H26E |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Management fees | A\$m | 17.4 | 18.4 | 20.0 | 22.6 | 24.0 |
| Performance fees | A\$m | 0.0 | 3.1 | 12.8 | 4.6 | 7.1 |
| Total fee revenue | A\$m | 17.4 | 21.6 | 32.8 | 27.2 | 31.1 |
| Net fund direct expenses | A\$m | -1.5 | -2.3 | -2.4 | -2.5 | -2.6 |
| Operating expenses | A\$m | -8.3 | -12.0 | -11.5 | -11.7 | -12.1 |
| Team profit share | A\$m | -5.0 | -6.7 | -11.7 | -6.0 | -6.4 |
| Non-controlling interests | A\$m | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Operating EBITDA | A\$m | 2.6 | 0.6 | 7.2 | 7.0 | 10.1 |
| Underlying profit before income tax | A\$m | 3.9 | -1.5 | 8.2 | 7.7 | 10.7 |
| Underlying profit after tax | A\$m | 2.9 | -1.1 | 5.7 | 5.4 | 7.5 |
| Reported NPAT | A\$m | -0.9 | -3.5 | 3.5 | 4.3 | 6.5 |
| Cash NPAT | A\$m | 1.1 | -1.3 | 4.8 | 5.6 | 7.7 |
| EPS - diluted cash | cps | 1.3 | -1.5 | 5.5 | 5.6 | 7.8 |
| EPS - diluted reported | cps | -1.0 | -4.2 | 4.0 | 4.3 | 6.5 |
| DPS | cps | 1.0 | 2.0 | 2.0 | 2.0 | 4.0 |

Source: PCG reports, Trim estimates

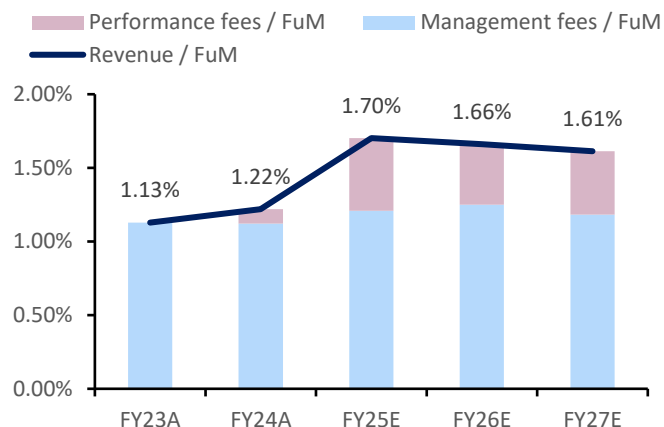
Key Charts

Figure 1: Funds Under Management (A\$m)



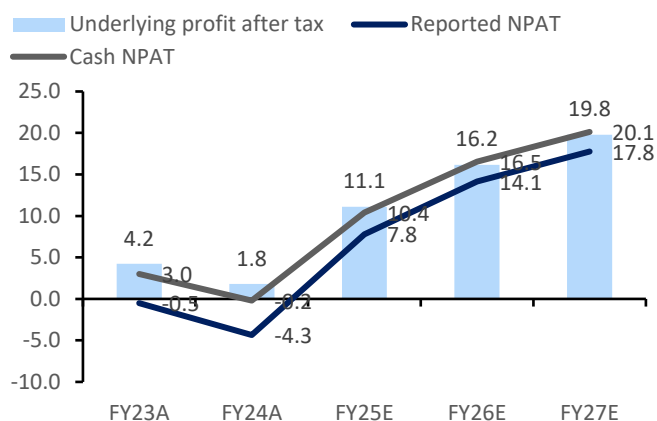
Source: Company reports, Trim Capital estimates

Figure 2: Revenue to FuM (%)



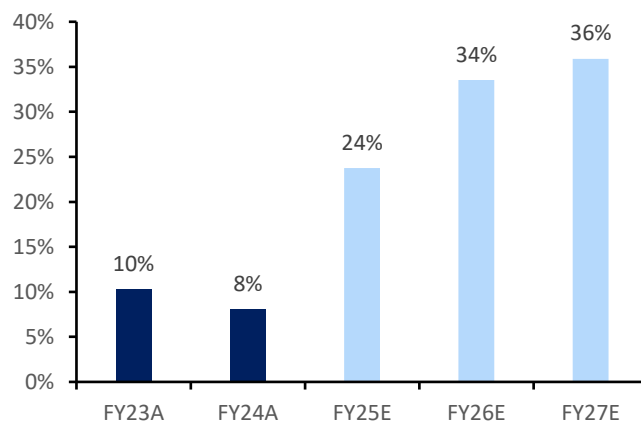
Source: Company reports, Trim Capital estimates

Figure 3: Net Profit After Tax (A\$m)



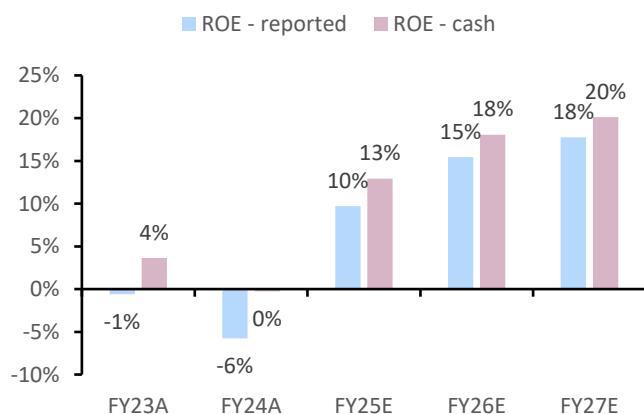
Source: Company reports, Trim Capital estimates

Figure 4: Operating EBITDA margins (%)



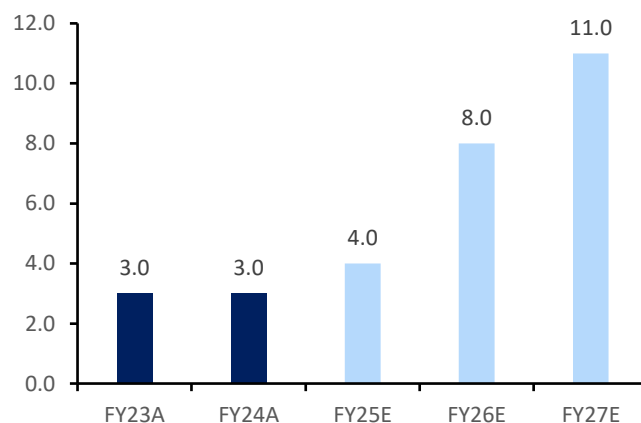
Source: Company reports, Trim Capital estimates

Figure 5: Return on Equity (%)



Source: Company reports, Trim Capital estimates

Figure 6: Dividends (cps)



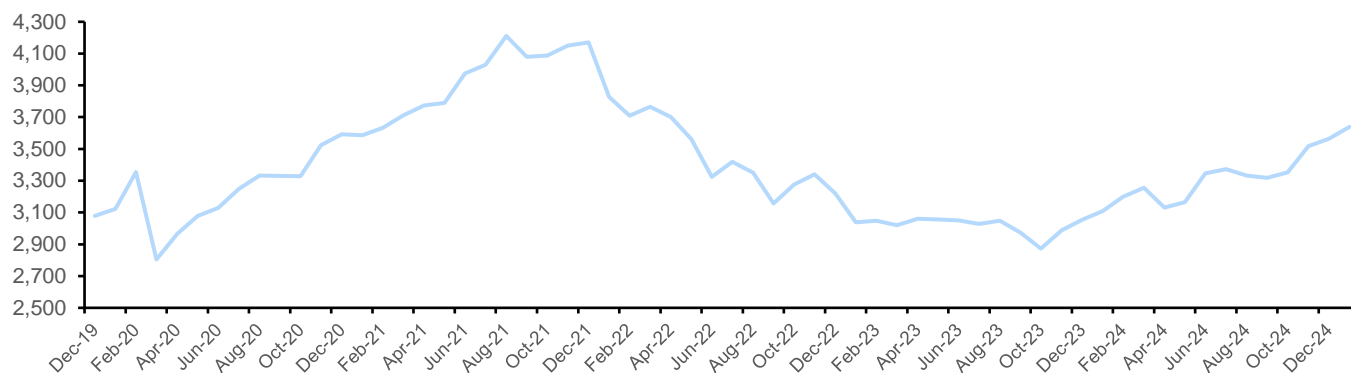
Source: Company reports, Trim Capital estimates

What's changed

1.) FuM recovery continues with performance fees returning to above average levels

Pengana reported that Funds under Management (FuM) for 31 December 2024 (1H25) stood at \$3,563m, slightly higher than our expected \$3,500m. Average FuM over the half was around \$3,442m. Comparatively, average FuM over the half was 6.9% higher than the prior 2H24 half and 13.3% higher than the prior comparable period (31 December 2023). The recovery in FuM since its recent bottom in October 2023 continued in January 2025, where the company reported FuM of \$3,638m.

Figure 7: Monthly FuM (A\$m)

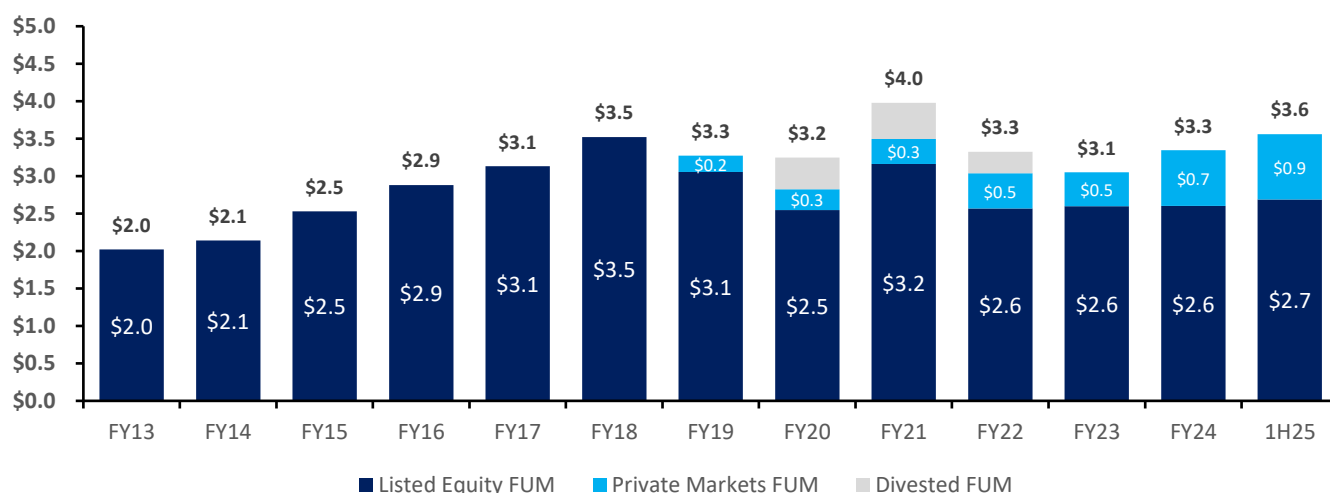


Source: Company Reports, Trim Capital estimates

Pengana also reported 1H25 performance fees of \$12.8m, a welcome improvement and a return to an above average level of fees after four quarters of no or weak performance fees. Based upon fund performance, Pengana Emerging Companies, and Pengana High Conviction Equities would have likely been the main contributors to these performance fees. Strong performance by other funds which can earn performance fees potentially moved them closer to their prior high watermarks, increasing the likelihood of returning to earn performance fees in the future.

2.) Strong fund flows mostly driven by private credit

Figure 8: FuM breakdown between listed and private markets (A\$m)



Source: Company Reports, Trim Capital estimates

With Pengana highlighting the split between its listed and private market FuM, we can replicate this disclosure using its six monthly fund FuM disclosures. Of the \$0.22m in FuM growth over 1H25 vs FY24, two thirds of this growth (66%) was from private markets (credit, equity). This is consistent with Pengana's focus on expanding into private markets and the launch of new private credit products during the half (TermPlus, SMA). The strong performance of Pengana's High Conviction Equities fund, which was one of the best performing funds in Australia in 2024 with a +109.2% return, also attracted additional fund flows.

3) Gap between Underlying and statutory NTA reduces

The maturity of a significant portion of Pengana's Loan Funded Share Plans has seen a sizeable reduction in the balance of this item, which has led to underlying NTA and statutory NTA moving much closer together (as these loans are treated as treasury shares for accounting purposes, so are netted out on consolidation). This gap reduced from 22.04c or 78.2% of FY24's statutory NTA to just 6.66c or 16.8% of 1H25's statutory NTA. As the remaining loan funded share plans mature, this should see this gap close further.

4) Strong FuM growth and fee performance deliver strong earnings growth

Unsurprising, the strong growth in FuM, and strong fee performance, have delivered strong earnings growth for Pengana, leading us to lift our earnings forecasts.

5) Resumption of Share Buybacks

Pengana recently announced an on-market share buyback program that aims to purchase 10% of issued common shares over a 9-month period (expires on 28 November 2025). We note that there were no such buybacks made in 2024, and the last program was executed in 2023. Overall, we view this as Pengana management's confidence over their capital generation over the near-term and should help improve share price and relevant financial metrics (ROE, EPS).

Actual vs Forecast

Figure 9: Actual result versus prior forecasts (A\$m)

| INCOME STATEMENT | 1H25E | 1H25A | AvE \$ | AvE % |
|-------------------------------------|-------------|-------------|--------------|-------------|
| Management fees | 21.1 | 20.0 | -1.1 | -5% |
| Performance fees | 5.7 | 12.8 | 7.1 | 124% |
| Transaction fees | 0.0 | 0.0 | 0.0 | n.a. |
| Total Fee Revenue | 26.8 | 32.8 | 6.0 | 22% |
| Net fund direct expenses | -2.4 | -2.4 | 0.0 | 0% |
| Operating expenses | -10.8 | -11.5 | -0.7 | -6% |
| Team profit share | -7.8 | -11.7 | -3.9 | -51% |
| Operating EBITDA | 5.8 | 7.2 | 1.4 | 24% |
| Interest and investment income | 0.4 | 0.4 | 0.0 | 10% |
| Interest on loan funded share plan | 0.7 | 1.0 | 0.4 | 54% |
| Other gains/losses | 0.0 | -0.5 | -0.5 | n.a. |
| Underlying Profit before tax | 6.9 | 8.2 | 1.3 | 18% |
| Income tax expense | -1.2 | -2.3 | -1.1 | -90% |
| Depreciation and amortisation | -2.2 | -1.4 | 0.8 | 37% |
| Other adjustments | -0.7 | -1.0 | -0.3 | -47% |
| Reported NPAT | 2.8 | 3.5 | 0.7 | 24% |
| Reported EPS (diluted) | 0.03 | 0.04 | 0.01 | 47% |
| Underlying EPS (diluted) | 0.05 | 0.05 | 0.01 | 18% |
| Dividend per share (\$cps) | 13.0 | 2.0 | -11.0 | -85% |

Source: Company Reports, Trim Capital estimates

Forecast Revisions

We make the following changes to our earnings estimates for Pengana Capital Group Limited:

Figure 10: Estimate Revisions for Pengana Capital Group Limited

| | | FY25E | | | FY26E | | | FY27E | | |
|-------------------------------------|-------------|----------------|----------------|--------------|----------------|----------------|--------------|----------------|----------------|--------------|
| | | Old | New | % chg | Old | New | % chg | Old | New | % chg |
| FuM | A\$m | 3,661.3 | 3,706.9 | 1.2% | 4,082.0 | 4,135.5 | 1.3% | 4,594.9 | 4,656.8 | 1.3% |
| Management fees | A\$m | 42.9 | 42.6 | -0.6% | 47.4 | 49.0 | 3.5% | 53.3 | 55.0 | 3.3% |
| Performance fees | A\$m | 9.7 | 17.4 | 80.1% | 14.5 | 16.1 | 11.1% | 18.3 | 20.1 | 9.4% |
| Total fee revenue | A\$m | 52.6 | 60.0 | 14.2% | 61.8 | 65.1 | 5.3% | 71.6 | 75.1 | 4.9% |
| Net fund direct expenses | A\$m | -4.9 | -4.9 | 0.4% | -5.4 | -5.4 | 0.6% | -6.1 | -6.1 | 0.5% |
| Operating expenses | A\$m | -22.6 | -23.2 | -3.0% | -23.7 | -24.4 | -3.0% | -24.9 | -25.6 | -3.0% |
| Team profit share | A\$m | -14.7 | -17.7 | -19.8% | -15.5 | -13.5 | 13.0% | -18.5 | -16.5 | 10.7% |
| Non-controlling interests | A\$m | 0.0 | 0.0 | n.a. | 0.0 | 0.0 | n.a. | 0.0 | 0.0 | n.a. |
| Operating EBITDA | A\$m | 10.4 | 14.3 | 37.6% | 17.2 | 21.8 | 26.8% | 22.2 | 27.0 | 21.5% |
| Underlying profit before income tax | A\$m | 12.0 | 15.9 | 31.6% | 18.4 | 23.1 | 25.4% | 23.4 | 28.2 | 20.7% |
| Underlying profit after tax | A\$m | 8.4 | 11.1 | 31.6% | 12.9 | 16.2 | 25.4% | 16.4 | 19.8 | 20.7% |
| Reported NPAT | A\$m | 4.8 | 7.8 | 63.5% | 9.7 | 14.1 | 45.6% | 13.2 | 17.8 | 34.4% |
| Cash NPAT | A\$m | 9.0 | 10.4 | 15.4% | 13.8 | 16.5 | 20.3% | 17.2 | 20.1 | 16.9% |
| EPS diluted reported | cps | 4.7 | 8.3 | 78.0% | 9.8 | 14.3 | 45.7% | 13.3 | 17.9 | 34.5% |
| EPS diluted cash | cps | 8.9 | 11.1 | 25.6% | 13.9 | 16.7 | 20.4% | 17.4 | 20.3 | 16.9% |
| DPS | cps | 15.0 | 4.0 | -73.3% | 8.0 | 8.0 | 0.0% | 11.0 | 11.0 | 0.0% |

Source: Pengana Capital Group Limited reports, Trim Capital estimates

The above earnings changes are due to:

- Incorporating the 1H25 result into our model;
- very modest changes to our FuM forecasts;
- reflecting the rising performance (reducing gaps to high watermarks), lifting our performance fee estimates;
- adjusting our team profit share forecast, given the growth of credit products.

Details of our revised earnings can be found on page 2, in our financial summary.

Valuation

We value Pengana at \$1.79, equivalent to 16.1x our FY25E diluted cash eps. At the current share price, with the forecast return of performance fees in FY25 we estimate PCG is trading at 1.0x FY25E book, 2.3x FY25E NTA, an underlying cash FY25E PE of 8.3x, an FY25 EV/EBITDA of 5.4x, an FY25 EV/Revenue of 1.3x and a F12M dividend yield of 6.9%.

Figure 11: Current FY25E multiples for Pengana Capital Group Ltd

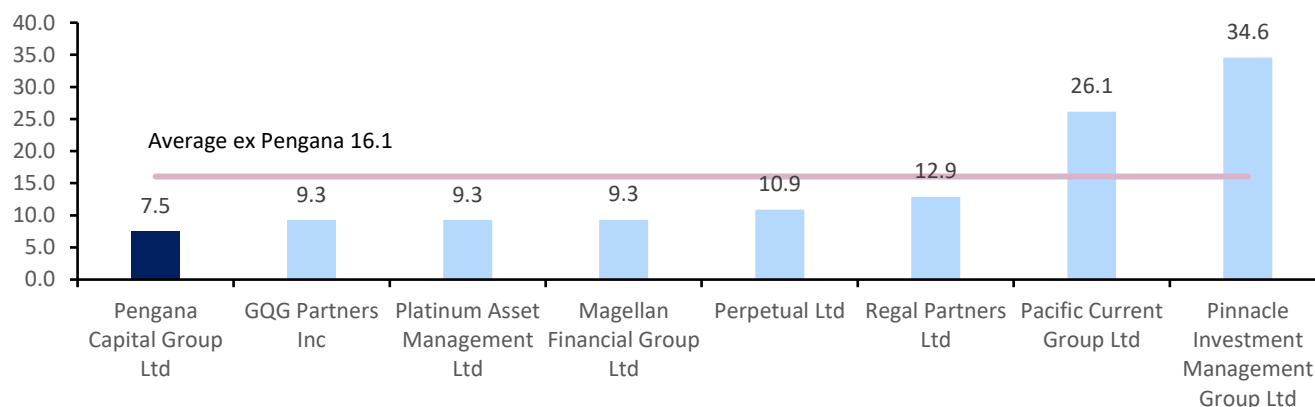
| EV/Revenue | EV/EBITDA | P/E | P/CF | P/B | P/NTA | Dividend Yield % | ROE % |
|------------|-----------|-----|------|-----|-------|------------------|-------|
| 1.29 | 5.4 | 8.3 | 10.5 | 1.0 | 2.3 | 6.9% | 9.7% |

Source: Company reports, Trim Capital estimates

Peer comparative companies' valuation multiple analysis

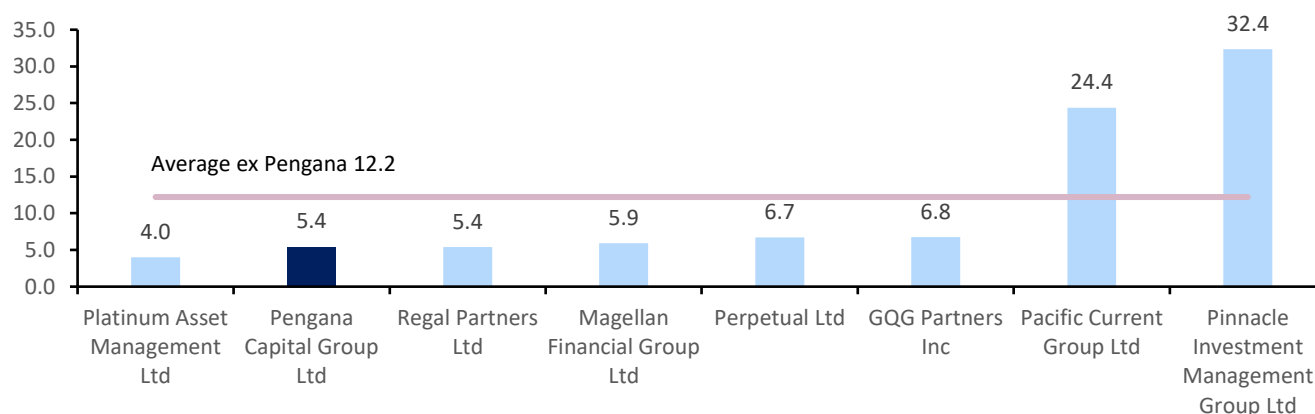
Pengana has several listed Australian asset manager peers, which we present in the charts below for FY25. Despite it also having a range of overseas peers which may be more appropriate benchmarks for it, given its ESG and alternatives offerings (which appear to be placed upon higher multiples), thereby perhaps providing a more appropriate range of multiples upon which to value the group, we think that due to its size and liquidity, Pengana will most likely be compared to its domestic peer set.

Figure 12: Selected comparable companies FY25E P/E multiples



Source: IBES, LSEG, Trim Capital estimates

Figure 13: Selected comparable companies FY25E EV/EBITDA multiples



Source: IBES, LSEG, Trim Capital estimates

PE multiple – primary valuation methodology

We place Pengana's FY25 diluted cash earnings of \$0.111/share on a multiple of 16.1x, the average where its Australian peers (excluding Pengana) trade. This produces a valuation of \$1.79.

Validation approaches

To validate our primary valuation method, we use an EV/EBITDA multiple and a General Residual Income Model. We assume a risk-free rate of 4.0 % and an equity risk premium of 5.0% with a beta of 1x to derive a cost of equity ("COE") of 9%. For our general residual income model, we use a two-stage model, using our explicit EPS and BVPS forecasts over the next five years, followed by a terminal value based upon a 3.0% growth rate (refer to Figure). Our general residual income model includes the return of performance fees for Pengana. We think it is a mistake to value Pengana without some level of performance fees as the earnings from future performance fees are in effect an embedded real option, and hence have a value now, even if several funds are not currently accruing them in the income statement.

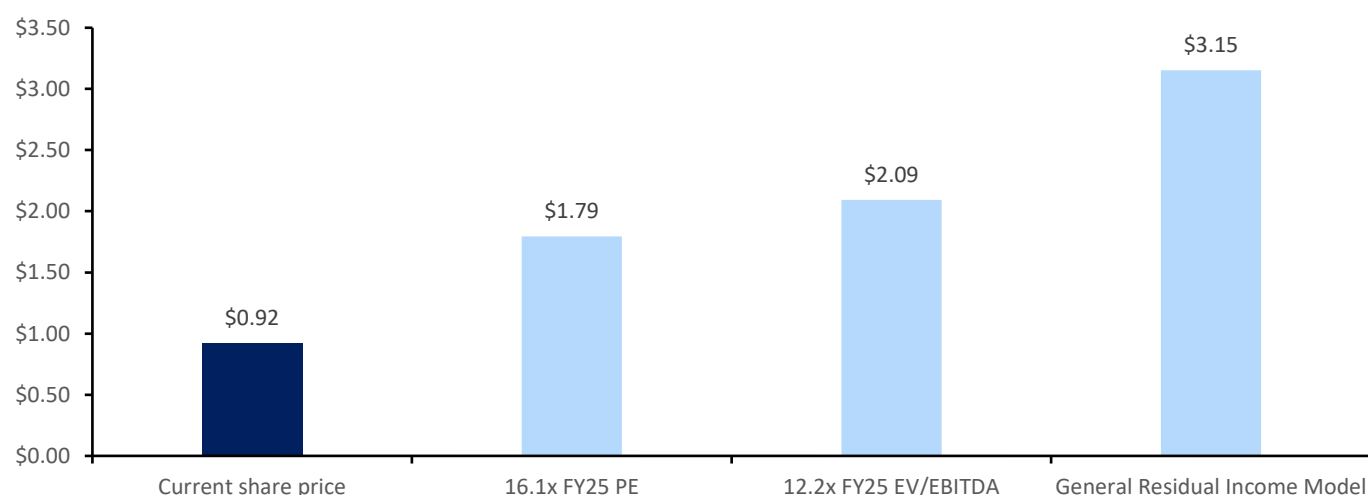
Figure 14: Trim Capital General Residual Income Model of Pengana Capital Group Ltd

| | | | | | | | | | | | | |
|--|------------|-------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Current date | 5-Mar-25 | | | | | | | | | | | |
| Last balance date | 31-Dec-24 | | | | | | | | | | | |
| | | Dec-24 | Jun-25 | Dec-25 | Jun-26 | Dec-26 | Jun-27 | Dec-27 | Jun-28 | Dec-28 | Jun-29 | Dec-29 |
| Book value per share | A\$ | 0.92 | 0.94 | 0.99 | 1.03 | 1.09 | 1.14 | 1.19 | 1.25 | 1.32 | 1.39 | 1.48 |
| Equity charge | A\$ | | -0.04 | -0.04 | -0.04 | -0.05 | -0.05 | -0.05 | -0.05 | -0.06 | -0.06 | -0.06 |
| Cash EPS | A\$ | 0.05 | 0.06 | 0.08 | 0.09 | 0.10 | 0.10 | 0.11 | 0.12 | 0.13 | 0.14 | 0.15 |
| Residual income | A\$ | 0.05 | 0.02 | 0.04 | 0.05 | 0.05 | 0.05 | 0.06 | 0.06 | 0.07 | 0.08 | 0.09 |
| Discounted cash flow | A\$ | 0.00 | 0.01 | 0.03 | 0.04 | 0.05 | 0.04 | 0.05 | 0.05 | 0.05 | 0.05 | 0.06 |
| Sum of discount streams | A\$ | 0.43 | CAPM | | | | | | | | | |
| Future value into perpetuity | A\$ | 2.72 | Risk free rate | | | | | | | | | |
| NPV of terminal value | A\$ | 1.79 | Equity beta | | | | | | | | | |
| add net assets | A\$ | 0.92 | Equity risk premium | | | | | | | | | |
| Residual income value per share | A\$ | 3.15 | Cost of equity | | | | | | | | | |
| P/B multiple implied by GRIM valuation | x | 3.45 | Terminal growth | | | | | | | | | |
| Upside/downside | % | 243% | | | | | | | | | | |

Source: Company reports, Trim Capital estimates

Placing Pengana on an FY25 EV/EBITDA multiple of 12.2x, the average of its peer group, produces a valuation of \$2.09 per share. Our General Residual Income Model produces a valuation of \$3.15 per share. From the current share price is 95% upside to our PE multiple valuation, 127% upside to our EV/EBITDA multiple valuation and 243% upside to our General Residual Income Model valuation.

Figure 15: Trim Capital valuation approaches (A\$ per share)



Source: Company reports, Trim Capital estimates

Investment Thesis




Pengana Capital Group (“Pengana”) is currently trading on low multiples relative to peers despite a recovery in FuM and the return of performance fees, driving a recovery in profitability. The recovery in FuM, which bottomed in October 2023, and has risen almost every month since, seems to have escaped the market given the fall in Pengana’s share price over the same period.

We believe that the following factors will drive improved share price performance:

- **Pivot to private markets:** growth initiatives such as Private Credit and Private Markets are set to provide further performance fee diversification as well as higher FuM growth,
- **Performance fees:** performance fees should improve as more funds exceed their prior high watermarks, which once exceeded should deliver performance fees,
- **Earnings:** are set to rise with higher FuM and improving fee revenues,
- **Market positioning:** With the recovery of earnings, the stock appears very cheap on forward multiples, and on intrinsic valuation methods.

With two large substantial strategic shareholders - its CEO & co-founder and Soul Patts – there is minimal liquidity in the stock, which potentially positions it for a squeeze should another investor seek to build a sizeable position in the company.

Catalysts

| | Expectation | | Timing |
|--|---|---|---|
| Better than expected FuM growth | <ul style="list-style-type: none"> FuM growth is leveraged to markets, flows, new product launches and investor sentiment. With Pengana’s share price falling as FuM has been increasing in recent months, we believe the market has overlooked this rebound in FuM. |  | <ul style="list-style-type: none"> Monthly FuM updates, around the middle of the following month provide close to real time information on FuM balances. |
| Improvement in performance fees | <ul style="list-style-type: none"> As more funds exceed their high watermarks, we should see the continued recovery of performance fees. |  | <ul style="list-style-type: none"> We now forecast 49 bps of performance in FY25, easing to 41 bps in FY26, still well below the 90bps level achieved in FY22. |
| Interest rates | <ul style="list-style-type: none"> Australia is set to lag other developed economies in cutting interest rates. |  | <ul style="list-style-type: none"> Cuts have already occurred in the US, UK, Europe, Canada and NZ; RBA have just recently started on February 2025. |

Risks

As with any investment, there are certain risks associated with operations as well as the surrounding economic and regulatory environments common to the industry. The Australian Institute of Company Directors encourages directors to think about risks under a strategic, financial and operational category framework.

Figure 16: Risks

| Strategic | Financial | Operational |
|-------------------------------------|-----------------------------|-----------------------------------|
| Dynamic and changing market | Macroeconomic conditions | Governance |
| New and innovative offerings | Liquidity and funding risks | Key personnel |
| Initiatives to capture market share | Credit risk | Information technology |
| Capabilities and culture | Fraud | Cybersecurity and data protection |
| Reputation | | Force majeure events |
| Obsolescence | | Litigation, claims and disputes |

Source: Company reports, Trim Capital estimates

Furthermore, there are significant compliance risks. Given regulators' powers these can become strategic, financial and/or operational risks. The recent move by the Australian Treasurer to advance a "financial sector regulatory initiatives grid" to push regulators to consider how changes are introduced to avoid overburdening financial institutions, based on a similar policy used in the UK, should assist in managing the risk around implementing changes in compliance requirements.

Figure 17: Regulatory compliance matrix

| Regulator | Regulates |
|--|---|
| AUSTRAC | Anti-money laundering and counter terrorist financing requirements |
| Office of the Australian Information Commissioner (OAIC) | Australian Privacy Principles |
| Australian Prudential Regulatory Authority (APRA) | Prudential regulation |
| Australian Securities and Investments Commission (ASIC) | Financial Service licencing and Credit licencing administered by the Australian Securities and Investments Commission (ASIC); |
| Australian Competition and Consumer Commission (ACCC) | Australian Consumer Law and unfair contract terms contained in the Corporations Act |
| Australian Taxation Office (ATO) | Taxation legislation |
| Australian Accounting Standards Board (AASB) and ASIC | Accounting standards required under the Corporations Act |

Source: Company reports, Trim Capital estimates

Since 2018 APRA has had the power to regulate non-APRA regulated lenders should APRA determine that those lenders are materially contributing to financial stability risks. Pengana's Private debt funds might qualify as a non-bank lender (but highly unlikely given the way these funds have been structured) and while they wouldn't normally be regulated by APRA, could in extreme circumstances if APRA seeks implement regulations to address systemic risks.

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